Appendix P

Public Participation Plan

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Public Participation Plan

Argentia Renewables Project

Issued by: Argentia Renewables Wind LP
Project Facility: All Locations
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Document Maintenance and Control

Argentia Renewables Wind LP (Argentia Renewables), an affiliate of Pattern Energy Group LP (Pattern), is responsible for the distribution, maintenance and updating of this Public Participation Plan for the Argentia Renewables Project (the "Project"). This plan will be updated when needed for reasons including but not limited to reflecting changes in site-specific implementation, updating contact information, changes to scientific methods and survey best practices, and adding results of post-construction monitoring.

Document Version

Version #	Section(s) Revised	Prepared By	Approved By	Date Issued

Index of Major Changes/Modifications in Latest Version

Item #	Description of Change	Relevant Section

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Appendix P-1 Statement of Community and Cultural Commitments

1.0 Introduction

The Public Participation Plan (PPP) has been prepared by Argentia Renewables Wind LP (Argentia Renewables), an affiliate of Pattern Energy Group LP (Pattern) for the Argentia Renewables Project (the Project), which involves the planning, construction, operation and maintenance, and eventual decommissioning and rehabilitation of an onshore wind energy generation facility (Argentia Wind Facility) and a green hydrogen and ammonia production, storage, and export facility (Argentia Green Fuels Facility). The Project is located on Port of Argentia (POA) property located within the Town of Placentia, Newfoundland and Labrador (NL). This plan is intended to address the scope of work noted in Section 4.5 of the "Guidance for Registration of Onshore Wind Energy Generation and Green Hydrogen Production Projects" (Doc-2022-1022 issued by Department of Environment and Climate Change, GNL April 2023).

1.1 Legal

This document has been developed in compliance with the requirements of the Government of Newfoundland and Labrador. As a component of a Project Registration under the **Environmental Protection Act (Environmental Assessment Regulations)**, the document is considered to reflect a commitment by Argentia Renewables to carry out the actions described and to report on results achieved.

1.2 Scope

The PPP is based on engagement and consultation with stakeholder and Indigenous Peoples during the Environmental Assessment (EA) process, and articulates the commitments made to open and transparent communication over the life of the Project. The plan covers the duration of Project planning through to decommissioning, detailing how and when public and key stakeholders' participation will occur. It will be available to, and utilized by, relevant staff for reference in planning and executing engagement activities.

1.3 Objectives

The PPP has been developed to ensure that interested and affected parties, including local communities, are engaged in a meaningful way during all phases of the Project. The aim of public engagement is to inform and involve local communities, initiate, and maintain interest in the Project, and gather input. This PPP sets-out the objectives, methods, and opportunities for public participation during the Planning, Construction, Operations and Maintenance, and Decommissioning and Rehabilitation phases of the Project. It is intended to be flexible to meet the evolving needs of the Project and its stakeholders.

Argentia Renewables developed this Plan to achieve the objectives of:

- Meaningful two-way engagement;
- Timely information sharing and responses;
- Tailored engagement to meet the various interests and needs of stakeholders; and
- Informed decision making based on feedback gathered.

1.4 Roles and Responsibilities

Argentia Renewables will designate public engagement roles and responsibilities to various staff, who will be tasked with engagement and consultation as well as monitoring and evaluation. The following roles have specific duties regarding public engagement, as outlined below:

Project Coordinator:

- Coordinates Public Information Sessions.
- Manages and updates the Stakeholder Engagement Log.
- Responds to general Project inquiries and relays other inquiries, concerns, and recommendations to the appropriate personnel.
- Responsible for establishing and managing a local office.

Community Relations Advisor:

- Coordinates the development of communications materials.
- Advises on Public Information Sessions.
- Responds to inquiries, concerns, and recommendations in coordination with the Project Coordinator.
- Responsible for maintaining a Project phone number, email address(es), webpage, and Stakeholder Engagement Log.

Team Leads / Subject Matter Experts:

- Respond to inquiries, concerns, and recommendations in their fields of expertise.

Project Lead:

- Provides support on inquiries and concerns, as needed.
- Responds to select inquiries, concerns, and recommendations.

2.0 Engagement Strategy

Argentia Renewables' approach to building successful facilities is to work closely with residents in a way that is respectful and fits the needs of the communities that host the Project. Pattern's *Statement of Community and Cultural Commitments* (Appendix P-1) serves as a cornerstone for Argentia Renewables' engagement approach throughout the lifecycle of the Project. At the core of this approach is the establishment of trust and accountability with local communities.

Argentia Renewables will strive to create customized engagement experiences for the local community. As a proactive communicator, the aim is to provide clear and transparent information that is easily understood by recipients. The engagement strategy for the Project consists of the following approaches, which have been, and will continue to be, implemented:

1. Cultural Awareness Training: Relevant staff undergo cultural awareness training to ensure respectful communication and understanding of cultural norms.
2. Local Community Liaison: A dedicated local community liaison will be appointed to act as a bridge between Argentia Renewables and local communities.
3. Inclusive Meetings: Public engagement meetings and consultations will be organized at convenient times and locations, considering local and cultural events and practices, to ensure maximum participation.
4. Participatory Approach: Local community members will be encouraged to actively participate in decision-making processes related to the Project, considering their traditional and/or historical knowledge and issues/concerns brought forward.
5. Accessibility: Engagement is developed to meet communities where they are, and in a manner appropriate to the community, including in-person meetings, virtual meetings, mailouts, and the posting of Project information online. Open house style events are to be held in accessible buildings, and printed materials are to be available at every meeting, to be shared with individuals who cannot attend. Content is to be presented in a clear, straightforward manner with experts available to expand on any points needing clarification, or to read content aloud.

Argentia Renewables is committed to engaging the public in a culturally sensitive manner, recognizing the distinctness and diversity of different communities. Implementing the above engagement strategy will involve:

- Applying customized engagement and communication tools that are effective for each audience.
- Encouraging stakeholders to participate actively in the Project approval process.
- Establishing a brand for the Project that generates pride for local stakeholders in having their community host the Project.
- Delivering community benefits that meet at least one of the following objectives:
    - Produce local and regional economic benefits;
    - Advance community initiatives;
    - Enhance ecological preservation, restoration, and education;

- Foster health and wellness;
- Promote the needs of youth; and
- Support cultural awareness.

3.0 Communication and Engagement Tools

Argentia Renewables has developed a set of communication and engagement tools intended to improve consultation and provide consistency in sharing Project information and responding to questions. Table P-3.0-1 provides the list of continuous communication tools available to stakeholders at any time.

Table P-3.0-1 Continuous Communication Tools.

Tool	Description
Project website	A regularly updated Project website is hosted at https://patternenergy.com/projects/argentia-renewables/.
Email address	argentiarenewables@patternenergy.com
Toll-free number	(844) 486-3323
Local office	Location to be determined

The timely dissemination of information is critical to building trust and transparency with communities. Table P-3.0-2 provides the list of tools used to share Project updates and important notifications with the public.

Table P-3.0-2 Information Distribution Tools.

Tool	Description
Email distribution list	Interested stakeholders will be invited to add their email address to the Project's public information email distribution list. This distribution list will be used to share notifications, PSAs, newsletter, and other information.
Newsletter	A quarterly newsletter will be posted to the website and distributed to recipients on the email distribution list. The newsletter will provide regular updates on Project activities, upcoming events, and spotlight team members as a way to introduce them to the community.
Social media	Social media pages page will be used to share Project information and updates, and notification for public information sessions.
Direct mailouts and posters	Public notifications, such as direct mailouts via Canada Post, and posters will be used to raise awareness of public information sessions.
Press releases	Press releases will be used to inform the media of public information sessions and other project updates.
Public Service Announcements (PSA)	PSAs will be used to inform local residents of upcoming activities, such as construction work, transport of goods, traffic advisories, etc. They will be shared with all media, local websites, including the Town of Placentia and the Port of Argentia, and via social media.

Engaging in meaningful two-way communication requires actively involving stakeholders in the conversation. Several engagement tools will be used to generate interest and participation from a variety of stakeholders and the public, as described in Table P-3.0-3.

Table P-3.0-3 Community Engagement Tools.

Tool	Description
Community Liaison Committee	A community liaison committee will be established to foster constructive two-way information sharing between Argentia Renewables and the local community. Invitations will be extended to community groups, organizations, and residents to participate in the committee.
Public information sessions	Public information sessions will be hosted in locations on the Cape Shore, at key times during Project planning to provide status updates and notice of upcoming activities. In addition, topic specific sessions will be held to provide information on business and employment opportunities.
Community social events	Social events will be hosted in the community to provide an opportunity to meet the Project team and ask questions in a relaxed, informal setting.
Community and industry events	The Project will participate in events hosted by industry partners and the community, such as conferences, tradeshows, and social events.
Meetings	Face-to-face and virtual meetings will be hosted with key stakeholders as a way to provide up-to-date information and discuss topic specific areas of interest. PowerPoint presentations are often used to aid discussions.

3.1 Stakeholder Areas of Interest

Stakeholders have varying interests and needs when it comes to Project information. Tailoring the tools and methods used to communicate with stakeholders will enhance participation and reach of information dissemination. Table P-3.1-1 lists the likely areas of interest.

Table P-3.1-1 Stakeholder Areas of Interest.

Stakeholder Category	Areas of Interest	Engagement Method/Tool
General Public	• Project size and scope • Construction schedule • Community infrastructure and resources (roads, water supply, waste, fire services) • Land and resource usage (hunting, fishing, ATVing, berry picking) • Public safety • Increased traffic • Visual aesthetics of the Town • Property values • Local benefits • Sponsorships	• Project website • Project office • Project email and toll-free number • PSAs and public notices • Newsletter • Email distribution list • Community Liaison Committee • Social media • Public information sessions • Local Benefits Plan • Complaints resolution process
Municipalities	• Public safety • Community infrastructure and resources (roads, water supply, waste, fire services) • Tourism • Employment and business	
Local interest groups and community organizations	• Housing • Trail network • Sponsorships	

Stakeholder Category	Areas of Interest	Engagement Method/Tool
Government	• Compliance with EA commitments and environmental monitoring • Stakeholder and Indigenous engagement	• Meetings, as needed • Record of engagement • Local Benefits Plan • Complaints resolution process
Industry	• Project progress • Construction schedule • Employment and business	• Project website • Email distribution list • Supplier development sessions
Business Community	• Business opportunities • Supply chain • Effects on existing businesses	• Project website • Project office • Email distribution list • Supplier development sessions • Local business directory
Tourism/Arts and Culture	• Effects on tourism • Hotel availability • Ferry Service	• Project website • Project office • Public information sessions • Meetings, as needed
Education	• Project progress • Types of professions required	• Project website • Email distribution list • Training and employment information sessions
Environmental Advocacy	• Compliance with EA conditions • Environmental monitoring and follow-up	• Project website
Labour and Unions	• Types of skilled trades required • Timing of hiring • Permanent jobs	• Project website • Training and employment information sessions
Media	• Project status and schedule • Employment and business • Site events or incidents	• Press releases • PSAs

4.0 Inquiry and Complaints Resolution Protocol

A public inquires and complaints resolution process will be established to clearly communicate Argentia Renewables' process for receiving, investigating, resolving, and closing questions and concerns from the public. Table P-4.0-1 outlines the protocol. A formal inquires and complaints resolution process will be developed, in consultation with the Community Liaison Committee, and shared with the public via the Project website.

Table P-4.0-1 Inquiry and Complaints Resolution Protocol.

Receipt of Communication	Action	Closure
Phone call Email Digital comment form	• Receipt of communication is entered into the Stakeholder Engagement Log with date and type of communication. • It is then prioritized by immediacy of request. • An initial acknowledgment of receipt of communication will be provided with a commitment to provide a response within 10 business days, if not of an urgent matter. • The matter will be investigated, and a response prepared by the Project team.	• Project response is issued to the respondent with a request for confirmation that the matter has been resolved to their satisfaction. • If respondent confirms that they are satisfied, the communication is logged as closed in the Stakeholder Engagement Log. • If the respondent is not satisfied, the issue will be escalated to Project management for resolution.
Public event or venue	• Receipt of question or complaint at a public event can be addressed directly with the individual. • After the event, the communication will be documented in the Stakeholder Engagement Log, noting no further action required. • If the question or complaint requires follow-up, the information will be captured, and the individual will be advised that a team member will follow-up with a response.	• The communication exchange is documented in the Stakeholder Engagement Log, noting the actions taken and response provided. • If respondent confirms that they are satisfied, the communication is logged as closed in the Stakeholder Engagement Log. • If the respondent is not satisfied, the issue will be escalated to Project management for resolution.
Media Inquiry	• Refer media to Pattern's media relations contact	• Inquiry is closed when a response is provided.

5.0 Engagement During Project Phases

Stakeholder interests and needs will change as the Project progresses through its lifecycle. Engagement activities will be tailored to the specific phase of development. Continuous communication and information distribution tools outlined in Section 3.0 will be used during all phases. Phase-specific engagement is described below.

5.1 Planning

During the planning phase, Argentia Renewables will finalize Project plans in preparation for the Construction Phase. During this period, Argentia Renewables will:

- Develop a local Benefits Plan, including a Gender Equity, Diversity and Inclusion Plan, in consultation with stakeholders. The Benefits Plan will focus on fostering diverse and inclusive relationships within the community and contribute positively to its growth and prosperity, maximizing local benefits, ensuring positive and lasting impacts on the region through financial support for causes that matter to the community;
- Host public information sessions, including topic specific sessions on labour and employment requirements and business opportunities;
- Establish a Community Liaison Committee with participation from diverse stakeholders to ensure a wide range of expertise and perspectives are engaged. The committee will meet quarterly during planning and Construction Phase and the early years of Operation and Maintenance Phase. The goal of the committee will be to facilitate discussions regarding Project impacts and issues and share relevant information with the broader community.
- Create a quarterly newsletter with the aim to educate the public on various aspects of the Project, and to highlight progress, schedule of upcoming activities, and team members.

5.2 Construction Phase

During the Construction Phase, Argentia Renewables will maintain ongoing communication with the public to keep them informed about Construction Phase progress, potential disruptions, and mitigation measures. Local employment and procurement will be prioritized to ensure that the benefits of the Project directly reach local communities. Argentia Renewables will work with its contractors to ensure they are aware of engagement requirements and comply with commitments made. Public engagement activities during this phase will include:

- Implementation of the Benefits Plan and Gender Equity, Diversity, and Inclusion Plan;
- A groundbreaking press release and reception at the onset of the Construction Phase;
- Posting construction signage and placing flagging in relevant areas to advise the public to exercise caution; and
- Public information sessions and community events to continue face-to-face community engagement.

5.3 Operations and Maintenance Phase

During the Operations and Maintenance Phase, Argentia Renewables will continue to engage with stakeholders through established channels, including the Community Liaison Committee, to address issues or concerns relating to operations such as noise, vibration, marine traffic, and land and resource use. Public engagement activities during this phase will include:

- A public announcement and press release on the commencement of the Operation and Maintenance Phase;
- A Grand Opening press conference and reception for stakeholders, Indigenous Peoples, media, and the community; and
- The provision of facility and site tours to local government, service organizations, schools and other interested parties.

5.4 Decommissioning and Rehabilitation Phase

Argentia Renewables intends for the Project to remain operational for as long as possible. Where feasible, facilities will be repowered by upgrading equipment and incorporating technological advancements. Upon the eventual Decommissioning and Rehabilitation Phase of the Project, Argentia Renewables will collaborate with industry stakeholders and the public to implement decommissioning and rehabilitation plans. The public will be made aware of Project developments relating to repowering, decommissioning, and rehabilitation. Public engagement during this phase will include:

- Meetings and presentations on the development of a Decommissioning and Rehabilitation Plan; and
- Public information session to gather feedback on community expectations for the area.

6.0 Indigenous Engagement

Argentia Renewables will seek opportunities to work with Indigenous Peoples to share knowledge, create employment and contracting opportunities, and explore ways in which Indigenous communities can directly benefit from the Project. Argentia Renewables is committed to engaging, consulting, and partnering with Indigenous communities on an ongoing basis.

6.1 Miawpukek First Nation

Miawpukek Mi'kamawey Mawi'omi, also known as Miawpukek First Nation (MFN), is a First Nations Reserve on the south coast of Taqamkuk (Newfoundland) (MFN, 2024). Miawpukek was historically used by Mi'kmaq as a semi-permanent camping site, and became a permanent community around 1822 (MFN, 2024). The Miawpukek Reserve was officially designated as Samiajij Miawpukek Indian Reserve in 1987 under the Federal *Indian Act* (MFN, 2024). There are about 3,060 members of the MFN, living both on and off the Reserve (MFN, 2024).

Argentia Renewables and MFN have signed a Memorandum of Understanding (MOU) to collaborate on the Project and to establish a Project Working Group. Engagement with MFN has been ongoing since the beginning of the Project, and will continue throughout all Project phases.

6.2 Qalipu First Nation

Qalipu Mi'kmaq First Nation (QFN) was established as an Indigenous Band under the Federal *Indian Act* in 2011, and consists of approximately 24,000 members (HNL, 2024). While QFN does not manage reserve lands and has no official land base, its members reside within 66 communities across the island (HNL, 2024). To represent their members, QFN maintains a central administrative office in Corner Brook and satellite offices in Glenwood, Grand-Falls Windsor, St. George's, and Stephenville (HNL, 2024).

Engagement with QFN has been ongoing since the beginning of the Project and will continue throughout all Project phases. Argentia Renewables has an informal data sharing agreement with the QFN for bat survey data related to the Project and looks forward to expanding upon this relationship with similar collaboration as the Project progresses.

6.3 Indigenous Engagement Activities

In addition to the continuous communication and information distribution tools utilized for public and stakeholder engagement (Section 3.0), Argentia Renewables will directly engage with Indigenous Peoples through:

- Chief and Council Meetings;
- Community information sessions; and
- Development of the Gender Equity, Diversity and Inclusion Plan

6.4 Memorandum of Understanding

The Memorandum of Understanding (MOU) with Miawpukek First Nation set the foundation for a strong relationship based on mutual respect and collaboration. The MOU established a commitment for deeper engagement in areas of interest to MFN, such as the environment and economic benefits. Argentia Renewables will maintain its commitments in the MOU, and seek opportunities for new areas of collaboration and information sharing.

7.0 Emergency Response

Emergency Response Protocols and procedures are described in full in the Emergency Response/Contingency Plan (Appendix M). If emergency situations occur at the plant site or Argentia Wind Facility, the public will be informed timely and accurately about the nature of the incident and the measures taken. The Community Liaison Committee will be engaged in the event of an emergency to help streamline communication and ensure the safety and well-being of area residents and businesses.

Argentia Renewables will conduct regular public awareness campaigns to educate the community about emergency procedures, communication channels, and the importance of staying informed. Argentia Renewables will also establish a feedback mechanism to gather input from community and industry stakeholders, allowing for continuous improvement of the communication strategy. In addition, Argentia Renewables will implement the following systems:

- Invest in an integrated alert system that can send alerts via text messages, phone calls, and emails to residents and industry personnel.
- Utilize social media for real-time updates and to disseminate information quickly. Establish official accounts for emergency communications.
- Install sirens and public address systems in critical locations to broadcast emergency alerts.

8.0 Monitoring and Reporting

Argentia Renewables collects and logs any Project-specific interactions into a Stakeholder Engagement Log. The Stakeholder Engagement Log contains information on interactions including dates, topics discussed, who was interacted with, and the response provided. Communications are categorized and funnelled to the appropriate responder to resolve inquiries, complaints, and recommendations, as noted in Section 4.0. The Stakeholder Engagement Log enables the Project Coordinator to monitor interactions and identify trends or reoccurring issues to be addressed.

9.0 Evaluation and Updating

The PPP is a living document and will be adaptable to changing community needs, cultural contexts, and Project dynamics. The PPP will be reviewed and revised, if required, upon:

- The start of a new calendar year.
- The start of a new Project phase.
- Relevant feedback originating from engagement efforts.

Updates and changes will be incorporated on an ongoing basis to ensure the continued relevance of this document.

10.0 References

Hospitality Newfoundland and Labrador [HNL]. (2024). *Qalipu First Nation*. https://members.hnl.ca/list/member/qalipu-first-nation-36234

Miawpukek First Nation [MFN]. (2024). *About*. https://mfngov.ca/about/

Appendix P-1: Statement of Community and Cultural Commitments

Statement of Community and Cultural Commitments

Argentia Renewables is committed to developing lasting partnerships with the local communities where we have a presence. We believe being a good neighbor benefits both the areas where we operate and our company's long-term success. We are committed to listening to and respecting the landowners and communities that host our projects and being involved in engagement and giving activities for the long term. To this end, Argentia Renewables strives to:

- Respect the heritage and history of Indigenous Peoples in all communities.
- Treat landowners and community members with respect and work hard to gain their trust.
- Share information and solicit input to build local relationships while respecting and considering all points of view.
- Explore ways to support the growth of healthy and vibrant communities where we work through sponsorships and donations.
- Identify and assess potential positive and negative community and cultural impacts to inform our planning and decision-making.
- Design and construct our projects and operate our facilities in a manner that complies with all siting regulations.
- Work to monitor, report, and continually improve our overall performance, incorporating feedback into our outreach and giving programs.